## 9 C) EFFICIENCY INDICATORS AND RELATIVE COST IMPACT - TOP 3 and BOTTOM 3

### RANKINGS BASED ON CURRENT SPENDING LEVEL (RANKINGS FAVOUR INSTRUCTION AND STUDENTS)

| Rk | | | EXPENDITURE LEVEL | | | 2025 EXPEND. ($'000) | LEVEL CHG vs 2015 | RELATIVE COST IMPACT ($'000) OVER/(UNDER) SPEND vs | |
|---|---|---|---|---|---|---|---|---|---|
| | | | 2015 | 2024 | 2025 | | | 2015 Level | Top 50 Average |
| **9.1) Total Student Services Expenditure - % of GO Expenditure** | | | | | | | | | |
| 1 | Ottawa | ON | 14.6% | 18.0% | 20.7% | $211,486 | 41.7% | $62,257 | $97,147 |
| 2 | Trent | ON | 12.5% | 15.8% | 16.7% | $35,546 | 33.1% | $8,845 | $11,774 |
| 3 | Ontario Tech | ON | 11.0% | 13.6% | 16.1% | $31,644 | 46.5% | $10,050 | $9,741 |
| 48 | Québec à Trois-Riv. | QB | 3.8% | 4.7% | 5.3% | $14,202 | 38.0% | $3,908 | ($15,676) |
| 49 | HEC Montréal | QB | 3.3% | 4.6% | 4.8% | $8,932 | 44.6% | $2,755 | ($11,763) |
| 50 | Québec à Montréal | QB | 2.4% | 4.6% | 4.8% | $24,820 | 99.3% | $12,365 | ($32,928) |
| | AVERAGE | | 9.5% | 10.8% | 11.2% | $64,522 | 17.5% | $9,628 | |
| **9.2) Services Component - % of GO Expenditure** | | | | | | | | | |
| 1 | Mount Royal | AB | 13.3% | 11.6% | 11.1% | $22,951 | -16.3% | ($4,460) | $11,404 |
| 2 | Ontario Tech | ON | 6.1% | 7.9% | 10.0% | $19,677 | 63.7% | $7,660 | $8,691 |
| 3 | Wilfrid Laurier | ON | 6.9% | 9.2% | 9.9% | $33,090 | 43.3% | $9,995 | $14,279 |
| 48 | Memorial | NL | 2.9% | 2.9% | 2.7% | $14,499 | -4.8% | ($737) | ($15,056) |
| 49 | Québec à Montréal | QB | 2.4% | 2.4% | 2.7% | $13,908 | 12.0% | $1,490 | ($15,057) |
| 50 | École Polytechnique | QB | 2.4% | 1.9% | 2.1% | $4,908 | -9.5% | ($518) | ($7,936) |
| | AVERAGE | | 4.9% | 5.3% | 5.6% | $32,362 | 13.5% | $3,851 | |
| **9.3) Services Component - Average Per FTE Student** | | | | | | | | | |
| 1 | Simon Fraser | BC | $1,914 | $2,938 | $2,925 | $63,503 | 52.9% | $21,960 | $32,641 |
| 2 | Thompson Rivers | BC | $2,336 | $2,292 | $2,444 | $23,047 | 4.6% | $1,022 | $9,641 |
| 3 | Lakehead | ON | $1,151 | $1,667 | $2,227 | $14,273 | 93.5% | $6,896 | $5,160 |
| 48 | Concordia | QB | $684 | $764 | $620 | $19,883 | -9.4% | ($2,059) | ($25,690) |
| 49 | École Polytechnique | QB | $598 | $475 | $562 | $4,908 | -6.1% | ($316) | ($7,503) |
| 50 | Québec à Montréal | QB | $423 | $471 | $536 | $13,908 | 26.6% | $2,921 | ($23,014) |
| | AVERAGE | | $1,211 | $1,336 | $1,422 | $32,362 | 17.4% | $4,792 | |
| **9.4) Scholarships & Bursaries in GO and Special Purpose & Trust Funds - Average Per FTE Student** | | | | | | | | | |
| 1 | Ottawa | ON | $2,340 | $3,835 | $3,927 | $175,097 | 67.8% | $70,773 | $88,569 |
| 2 | McGill | QB | $2,701 | $3,569 | $3,805 | $128,857 | 40.9% | $37,405 | $63,144 |
| 3 | Toronto | ON | $3,043 | $3,484 | $3,679 | $356,926 | 20.9% | $61,668 | $168,632 |
| 48 | Québec à Montréal | QB | $1 | $429 | $420 | $10,913 | ###### | $10,879 | ($39,484) |
| 49 | HEC Montréal | QB | $11 | $214 | $228 | $2,274 | ###### | $2,166 | ($17,064) |
| 50 | Québec à Trois-Riv. | QB | $0 | $9 | $9 | $110 | 0.0% | $110 | ($22,880) |
| | AVERAGE | | $1,537 | $1,894 | $1,941 | $44,173 | 26.3% | $9,194 | |

*Data Sources: CAUBO/Statistics Canada (Finances), Universities Canada (Enrollment).*
*Analysis: UniversityFinances.ca*