

RANKED BY CURRENT SPENDING LEVEL

RANK			EXPENDITURE LEVEL			2019 EXPEND. (\$'000)	CHANGE SINCE 2001	IMPACT (\$'000) - HIGHER/(LOWER)		
This Year	Last Year		2001	2018	2019			vs 2001 Level	vs Current Top 25 Av'ge	vs Current U-15 Av'ge
5.1) Other Salaries & Wages in Central Administration as a % of G.O. Expenditures										
UNIVERSITIES										
1	1	McGill	7.2%	10.2%	10.4%	\$85,618	130.3%	\$26,571	\$24,146	\$24,178
2	3	Waterloo	10.2%	9.8%	10.1%	\$79,636	150.9%	(\$1,455)	\$20,346	\$20,378
3	2	Victoria	8.2%	10.0%	10.0%	\$38,548	95.5%	\$6,942	\$9,686	N/A
4	4	Ryerson	8.3%	9.1%	9.5%	\$61,941	221.3%	\$7,469	\$13,019	N/A
5	6	Concordia	6.7%	8.5%	9.0%	\$43,245	138.5%	\$11,213	\$7,379	N/A
6	5	Alberta	6.9%	8.5%	8.8%	\$103,896	143.6%	\$21,913	\$15,195	\$15,242
7	9	Carleton	7.6%	8.0%	8.3%	\$39,372	127.7%	\$3,370	\$3,943	N/A
8	7	Québec a Montréal	8.2%	8.4%	8.2%	\$34,590	32.4%	\$122	\$2,977	N/A
9	11	Ottawa	7.5%	7.5%	8.1%	\$60,040	117.4%	\$4,929	\$4,747	\$4,776
10	8	Memorial	4.3%	8.4%	7.9%	\$37,047	204.3%	\$17,020	\$2,126	N/A
11	10	Calgary	4.7%	7.8%	7.7%	\$71,254	189.7%	\$27,500	\$2,008	\$2,044
12	20	Manitoba	4.0%	6.0%	7.5%	\$42,432	182.7%	\$19,836	\$0	\$22
13	13	Saskatchewan	6.1%	7.0%	7.5%	\$44,186	152.2%	\$8,230	(\$152)	(\$129)
14	14	UBC	6.0%	7.0%	7.2%	\$116,365	245.5%	\$20,011	(\$4,149)	(\$4,086)
15	12	Queen's	3.9%	7.3%	7.1%	\$42,368	156.7%	\$18,982	(\$2,263)	(\$2,239)
16	15	Toronto	4.3%	6.5%	7.0%	\$159,400	246.8%	\$60,815	(\$11,828)	(\$11,737)
17	16	Montréal	5.4%	6.4%	6.7%	\$52,717	94.9%	\$10,601	(\$6,260)	(\$6,228)
18	17	Sherbrooke	6.9%	6.2%	6.2%	\$25,734	51.9%	(\$2,742)	(\$5,290)	N/A
19	23	Western	6.8%	5.9%	6.2%	\$43,886	45.7%	(\$4,340)	(\$9,184)	(\$9,156)
20	21	Guelph	5.6%	5.9%	6.1%	\$31,528	94.0%	\$2,534	(\$7,384)	N/A
21	18	Dalhousie	5.1%	6.1%	6.0%	\$29,549	99.0%	\$4,705	(\$7,111)	(\$7,092)
22	22	York	6.2%	5.9%	5.8%	\$50,672	52.0%	(\$3,207)	(\$14,465)	N/A
23	25	McMaster	5.7%	5.5%	5.7%	\$42,577	144.9%	\$118	(\$13,270)	(\$13,240)
24	19	Laval	5.4%	6.1%	5.4%	\$33,224	25.8%	(\$158)	(\$12,757)	(\$12,732)
25	24	Simon Fraser	6.9%	5.6%	5.3%	\$27,259	47.5%	(\$8,163)	(\$11,461)	N/A
AVERAGE			6.1%	7.3%	7.5%	\$55,883	130.5%	\$10,652	\$0	\$0
								% of Schools with Relative Overspend:		
								76.0%	48.0%	40.0%

PROVINCES										
1	2	Alberta	5.9%	8.2%	8.3%	\$87,575	160.4%	\$25,149	\$8,601	
2	1	Newfoundland	4.3%	8.4%	7.9%	\$37,047	204.3%	\$17,020	\$2,126	
3	3	Québec	6.5%	7.7%	7.8%	\$45,855	81.2%	\$7,693	\$1,699	
4	8	Manitoba	4.0%	6.0%	7.5%	\$42,432	182.7%	\$19,836	\$0	
5	5	Saskatchewan	6.1%	7.0%	7.5%	\$44,186	152.2%	\$8,230	(\$152)	
6	6	Ontario	6.1%	7.0%	7.3%	\$61,142	139.3%	\$10,178	(\$1,634)	
7	4	British Columbia	6.7%	7.2%	7.3%	\$60,724	153.4%	\$4,623	(\$1,975)	
8	7	Nova Scotia	5.1%	6.1%	6.0%	\$29,549	99.0%	\$4,705	(\$7,111)	
AVERAGE			6.1%	7.3%	7.5%	\$55,883	130.5%	\$10,652	\$0	
								% of Provinces with Relative Overspend:		
								100.0%	50.0%	

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RANK			EXPENDITURE LEVEL			2019 EXPEND. (\$'000)	CHANGE SINCE 2001	IMPACT (\$'000) - HIGHER/(LOWER)		
			2001	2018	2019			vs 2001 Level	vs Current Top 25 Av'ge	vs Current U-15 Av'ge
This	Last	Year								
5.2) Other Salaries & Wages in Computing & Communications as a % of G.O. Expenditures										
UNIVERSITIES										
1	3	Simon Fraser	1.7%	3.1%	3.3%	\$16,846	278.5%	\$8,318	\$6,335	N/A
2	2	McGill	1.8%	3.2%	3.2%	\$26,214	179.3%	\$11,304	\$9,527	\$9,999
3	1	Saskatchewan	2.2%	3.3%	3.1%	\$18,264	187.1%	\$5,207	\$6,228	\$6,569
4	4	Calgary	1.7%	2.8%	2.8%	\$25,934	198.9%	\$10,503	\$7,137	\$7,668
5	5	UBC	1.9%	2.8%	2.8%	\$45,000	320.3%	\$14,370	\$12,286	\$13,211
6	8	Victoria	1.4%	2.6%	2.8%	\$10,664	226.0%	\$5,422	\$2,829	N/A
7	7	Sherbrooke	1.9%	2.7%	2.7%	\$11,231	135.5%	\$3,217	\$2,809	N/A
8	6	Memorial	1.5%	2.7%	2.6%	\$12,061	189.7%	\$5,214	\$2,582	N/A
9	10	Concordia	3.2%	2.5%	2.5%	\$12,195	42.0%	(\$2,976)	\$2,459	N/A
10	9	Manitoba	2.2%	2.5%	2.5%	\$14,288	74.2%	\$1,942	\$2,770	\$3,095
11	12	Montréal	2.9%	2.3%	2.3%	\$18,174	24.9%	(\$4,477)	\$2,165	\$2,617
12	13	Laval	1.4%	2.0%	2.2%	\$13,731	96.9%	\$4,919	\$1,249	\$1,602
13	11	Waterloo	2.8%	2.4%	2.1%	\$16,870	91.4%	(\$5,651)	\$776	\$1,231
14	14	Québec a Montréal	2.6%	1.8%	2.0%	\$8,604	3.2%	(\$2,400)	\$23	N/A
15	16	Alberta	1.8%	1.8%	2.0%	\$23,331	108.2%	\$1,795	(\$747)	(\$66)
16	15	Ryerson	2.6%	1.8%	1.8%	\$11,800	95.4%	(\$5,263)	(\$1,480)	N/A
17	19	Carleton	1.8%	1.7%	1.7%	\$8,038	91.8%	(\$687)	(\$1,579)	N/A
18	21	Guelph	1.6%	1.6%	1.7%	\$8,572	78.6%	\$11	(\$1,991)	N/A
19	20	Dalhousie	2.1%	1.7%	1.6%	\$7,962	30.4%	(\$2,254)	(\$1,990)	(\$1,708)
20	18	York	1.7%	1.7%	1.5%	\$13,430	45.7%	(\$1,471)	(\$4,252)	N/A
21	17	Queen's	1.0%	1.8%	1.5%	\$8,867	103.2%	\$2,683	(\$3,248)	(\$2,906)
22	22	McMaster	1.8%	1.1%	1.2%	\$8,625	58.9%	(\$4,629)	(\$6,535)	(\$6,106)
23	23	Toronto	1.8%	1.0%	1.1%	\$24,946	33.1%	(\$15,256)	(\$21,535)	(\$20,220)
24	24	Western	0.9%	1.0%	1.0%	\$6,837	77.5%	\$669	(\$7,569)	(\$7,162)
25	25	Ottawa	1.9%	0.8%	0.9%	\$6,762	-3.5%	(\$7,219)	(\$8,248)	(\$7,823)
AVERAGE			1.9%	2.0%	2.0%	\$15,170	101.5%	\$1,123	\$0	\$0
% of Schools with Relative Overspend:								56.0%	56.0%	53.3%

PROVINCES			2001	2018	2019	2019 EXPEND. (\$'000)	CHANGE SINCE 2001	vs 2001 Level	vs Current Top 25 Av'ge	vs Current U-15 Av'ge
1	1	Saskatchewan	2.2%	3.3%	3.1%	\$18,264	187.1%	\$5,207	\$6,228	
2	2	British Columbia	1.7%	2.8%	2.9%	\$24,170	293.5%	\$9,788	\$7,150	
3	3	Newfoundland	1.5%	2.7%	2.6%	\$12,061	189.7%	\$5,214	\$2,582	
4	5	Québec	2.2%	2.5%	2.5%	\$15,025	71.4%	\$1,804	\$3,039	
5	4	Manitoba	2.2%	2.5%	2.5%	\$14,288	74.2%	\$1,942	\$2,770	
6	6	Alberta	1.8%	2.2%	2.3%	\$24,633	147.8%	\$6,179	\$3,195	
7	7	Nova Scotia	2.1%	1.7%	1.6%	\$7,962	30.4%	(\$2,254)	(\$1,990)	
8	8	Ontario	1.7%	1.4%	1.4%	\$11,475	58.4%	(\$2,978)	(\$5,566)	
AVERAGE			1.9%	2.0%	2.0%	\$15,170	101.5%	\$1,123	\$0	
% of Provinces with Relative Overspend:								75.0%	75.0%	

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RANK			EXPENDITURE LEVEL			2019 EXPEND. (\$'000)	CHANGE SINCE 2001	IMPACT (\$'000) - HIGHER/(LOWER)		
This Year	Last Year		2001	2018	2019			vs 2001 Level	vs Current Top 25 Av'ge	vs Current U-15 Av'ge
5.3) Other Salaries & Wages in Instruction as a % of G.O. Expenditures										
UNIVERSITIES										
1	1	Laval	12.6%	15.9%	15.8%	\$97,178	59.1%	\$19,967	\$35,265	\$31,629
2	3	Saskatchewan	12.4%	12.4%	12.8%	\$75,629	111.4%	\$2,212	\$15,928	\$12,422
3	6	Alberta	11.3%	11.4%	12.2%	\$144,269	107.2%	\$10,457	\$24,834	\$17,819
4	2	Sherbrooke	9.0%	12.7%	12.1%	\$49,985	126.6%	\$12,926	\$8,211	N/A
5	5	Queen's	20.1%	11.5%	11.7%	\$69,885	-17.1%	(\$49,581)	\$9,790	\$6,260
6	8	Montréal	11.9%	11.0%	11.5%	\$90,350	49.6%	(\$3,678)	\$10,938	\$6,274
7	9	UBC	9.4%	11.0%	11.2%	\$180,134	240.2%	\$28,669	\$17,862	\$8,331
8	4	Manitoba	9.1%	11.5%	10.9%	\$61,811	80.9%	\$10,369	\$4,677	\$1,321
9	7	Calgary	8.5%	11.1%	10.4%	\$95,739	115.8%	\$16,807	\$2,500	(\$2,977)
10	17	Ottawa	10.6%	9.0%	10.1%	\$74,425	90.5%	(\$3,533)	(\$27)	(\$4,400)
11	13	Concordia	8.9%	9.6%	9.9%	\$47,492	96.2%	\$4,733	(\$801)	N/A
12	10	McMaster	10.6%	9.9%	9.8%	\$73,391	126.9%	(\$5,606)	(\$1,806)	(\$6,223)
13	15	Toronto	11.1%	9.5%	9.8%	\$222,839	87.9%	(\$31,525)	(\$7,718)	(\$21,260)
14	11	Memorial	15.5%	9.7%	9.6%	\$44,888	2.3%	(\$27,310)	(\$2,133)	N/A
15	12	Dalhousie	9.5%	9.6%	9.5%	\$46,655	67.5%	\$59	(\$2,708)	(\$5,607)
16	14	Guelph	10.3%	9.6%	9.5%	\$49,236	63.5%	(\$4,482)	(\$3,158)	N/A
17	18	Western	11.3%	8.9%	9.3%	\$65,726	31.5%	(\$14,317)	(\$5,733)	(\$9,930)
18	19	McGill	7.5%	8.5%	9.2%	\$75,207	94.9%	\$13,908	(\$7,565)	(\$12,427)
19	16	Québec a Montréal	9.2%	9.4%	9.1%	\$38,362	30.3%	(\$488)	(\$4,204)	N/A
20	22	Simon Fraser	9.3%	8.0%	8.4%	\$43,624	74.7%	(\$4,224)	(\$8,512)	N/A
21	20	Waterloo	8.5%	8.1%	8.0%	\$63,288	139.1%	(\$4,342)	(\$16,545)	(\$21,234)
22	21	Ryerson	6.2%	8.1%	8.0%	\$51,979	260.3%	\$11,213	(\$13,894)	N/A
23	23	York	8.7%	7.3%	7.3%	\$63,752	36.4%	(\$11,802)	(\$23,954)	N/A
24	24	Victoria	7.0%	7.1%	7.0%	\$27,075	61.9%	\$269	(\$11,787)	N/A
25	25	Carleton	6.4%	5.8%	6.0%	\$28,246	93.3%	(\$2,168)	(\$19,459)	N/A
AVERAGE			10.4%	9.9%	10.1%	\$75,247	80.4%	(\$2,583)	\$0	\$0
								% of Schools with Relative Overspend:		
								48.0%	36.0%	46.7%

PROVINCES										
1	1	Saskatchewan	12.4%	12.4%	12.8%	\$75,629	111.4%	\$2,212	\$15,928	
2	3	Alberta	10.0%	11.3%	11.4%	\$120,004	110.5%	\$14,190	\$13,667	
3	4	Québec	10.1%	11.1%	11.3%	\$66,429	69.1%	\$7,170	\$6,974	
4	2	Manitoba	9.1%	11.5%	10.9%	\$61,811	80.9%	\$10,369	\$4,677	
5	5	British Columbia	8.8%	9.8%	10.0%	\$83,611	165.0%	\$9,752	(\$812)	
6	6	Newfoundland	15.5%	9.7%	9.6%	\$44,888	2.3%	(\$27,310)	(\$2,133)	
7	7	Nova Scotia	9.5%	9.6%	9.5%	\$46,655	67.5%	\$59	(\$2,708)	
8	8	Ontario	10.9%	8.9%	9.1%	\$76,277	67.0%	(\$14,820)	(\$8,251)	
AVERAGE			10.4%	9.9%	10.1%	\$75,247	80.4%	(\$2,583)	\$0	
								% of Provinces with Relative Overspend:		
								75.0%	50.0%	

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RANK			EXPENDITURE LEVEL			2019 EXPEND. (\$'000)	CHANGE SINCE 2001	IMPACT (\$'000) - HIGHER/(LOWER)			
This Year	Last Year		2001	2018	2019			vs 2001 Level	vs Current Top 25 Av'ge	vs Current U-15 Av'ge	
5.4) 1+2+3 Per \$ of Total Academic Salaries in G.O.											
UNIVERSITIES											
1	1	Saskatchewan	\$0.541	\$0.816	\$0.808	\$138,079	131.5%	\$45,614	\$34,822	\$29,356	
2	2	Calgary	\$0.504	\$0.766	\$0.771	\$192,927	148.5%	\$66,941	\$41,748	\$33,746	
3	4	Alberta	\$0.609	\$0.732	\$0.753	\$271,496	119.9%	\$51,714	\$53,507	\$41,969	
4	3	Queen's	\$0.923	\$0.756	\$0.740	\$121,120	15.1%	(\$29,809)	\$22,252	\$17,019	
5	5	Waterloo	\$0.626	\$0.674	\$0.673	\$159,794	138.4%	\$11,161	\$16,243	\$8,645	
6	7	McGill	\$0.502	\$0.632	\$0.654	\$187,039	119.7%	\$43,586	\$14,295	\$5,151	
7	6	Laval	\$0.490	\$0.673	\$0.654	\$144,133	52.6%	\$36,187	\$10,980	\$3,932	
8	10	UBC	\$0.430	\$0.613	\$0.643	\$341,499	250.8%	\$113,275	\$20,401	\$3,405	
9	11	Manitoba	\$0.415	\$0.598	\$0.635	\$118,531	106.6%	\$41,074	\$5,800	(\$167)	
10	8	Toronto	\$0.502	\$0.618	\$0.631	\$407,185	122.2%	\$83,361	\$17,248	(\$3,392)	
11	9	Ryerson	\$0.496	\$0.613	\$0.627	\$125,720	216.3%	\$26,284	\$4,605	N/A	
12	14	Concordia	\$0.498	\$0.584	\$0.619	\$102,932	102.2%	\$20,060	\$2,468	N/A	
13	13	Guelph	\$0.582	\$0.591	\$0.598	\$89,336	74.6%	\$2,370	(\$919)	N/A	
14	21	Ottawa	\$0.580	\$0.454	\$0.587	\$141,227	91.7%	\$1,734	(\$4,059)	(\$11,749)	
15	15	Victoria	\$0.439	\$0.582	\$0.582	\$76,287	92.1%	\$18,784	(\$2,879)	N/A	
16	17	Montréal	\$0.541	\$0.546	\$0.580	\$161,241	58.1%	\$10,939	(\$6,749)	(\$15,641)	
17	16	Sherbrooke	\$0.469	\$0.569	\$0.570	\$86,950	98.7%	\$15,464	(\$5,222)	N/A	
18	12	Memorial	\$0.639	\$0.598	\$0.569	\$93,996	56.1%	(\$11,675)	(\$5,917)	N/A	
19	18	Simon Fraser	\$0.480	\$0.506	\$0.526	\$87,729	83.1%	\$7,728	(\$13,087)	N/A	
20	19	McMaster	\$0.495	\$0.496	\$0.490	\$124,593	125.8%	(\$1,218)	(\$28,988)	(\$37,117)	
21	20	Dalhousie	\$0.420	\$0.488	\$0.489	\$84,166	72.4%	\$11,931	(\$19,746)	(\$25,246)	
22	23	Carleton	\$0.427	\$0.440	\$0.466	\$75,656	109.6%	\$6,302	(\$22,424)	N/A	
23	25	Western	\$0.610	\$0.426	\$0.445	\$116,449	38.7%	(\$43,032)	(\$41,550)	(\$49,913)	
24	22	Québec a Montréal	\$0.451	\$0.441	\$0.432	\$81,556	27.6%	(\$3,483)	(\$32,397)	N/A	
25	24	York	\$0.473	\$0.433	\$0.410	\$127,854	43.2%	(\$19,508)	(\$60,431)	N/A	
AVERAGE			\$0.521	\$0.589	\$0.604	\$146,300	99.1%	\$20,130	\$0	\$0	
								% of Schools with Relative Overspend:	76.0%	48.0%	53.3%

PROVINCES										
1	1	Saskatchewan	\$0.541	\$0.816	\$0.808	\$138,079	131.5%	\$45,614	\$34,822	
2	2	Alberta	\$0.564	\$0.746	\$0.760	\$232,212	130.9%	\$60,056	\$47,628	
3	3	Manitoba	\$0.415	\$0.598	\$0.635	\$118,531	106.6%	\$41,074	\$5,800	
4	5	British Columbia	\$0.444	\$0.587	\$0.610	\$168,505	173.3%	\$45,912	\$1,478	
5	6	Québec	\$0.496	\$0.579	\$0.591	\$127,309	73.5%	\$20,648	(\$2,771)	
6	4	Newfoundland	\$0.639	\$0.598	\$0.569	\$93,996	56.1%	(\$11,675)	(\$5,917)	
7	7	Ontario	\$0.559	\$0.548	\$0.567	\$148,893	89.8%	\$2,105	(\$9,802)	
8	8	Nova Scotia	\$0.420	\$0.488	\$0.489	\$84,166	72.4%	\$11,931	(\$19,746)	
AVERAGE			\$0.521	\$0.589	\$0.604	\$146,300	99.1%	\$20,130	\$0	
								% of Provinces with Relative Overspend:	87.5%	50.0%